TOWN OF CRAIK Financial Statements December 31, 2024

INDEX

Pages 1- 2	Independent Auditors' Report
Page 3	Statement of Financial Position
Page 4	Statement of Operations
Page 5	Statement of Changes in Net Financial Assets
Page 6	Statement of Cash Flows
Page 7	Statement of Remeasurement Gains and Losses
Pages 8 - 18	Notes to the Financial Statements
Page 19	Schedule of Taxes and Other Unconditional Revenue
Pages 20 - 23	Schedule of Operating and Capital Revenue by Function
Pages 24 - 26	Schedule of Total Expenses by Function
Pages 27 - 28	Schedule of Segment Disclosure by Function
Page 29	Schedule of Tangible Capital Assets by Object
Page 30	Schedule of Tangible Capital Assets by Function
Page 31	Schedule of Intangible Capital Assets by Object
Page 32	Schedule of Intangible Capital Assets by Function
Page 33	Schedule of Accumulated Surplus
Page 34	Schedule of Mill Rates and Assessments
Page 35	Schedule of Council Remuneration

Management's Responsibility

The municipality's management is responsible for the preparation and presentation of the accompanying financial statements in accordance with Canadian public sector accounting standards (PSAS). The preparation of the statements necessarily includes selecting appropriate accounting policies and methods, and making decisions affecting the measurement of transactions in which objective judgments and estimates by management is required.

In discharging its responsibilities for the integrity and fair presentation of the financial statements, management designs and maintains the necessary accounting, budget and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of financial statements.

The Council is composed of elected officials who are not employees of the municipality. The Council is responsible for overseeing management in the performance of its financial reporting responsibilities. The Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with external auditors. The Council is also responsible for recommending the appointment of the municipality's external auditors.

Dudley & Company LLP, an independent firm of Chartered Professional Accountants, is appointed by the Council to audit the financial statements and report directly to them; their report is attached to the financial statements. The external auditors have full and free access to both the Council and management to communicate their audit findings.

Council

Administration

INDEPENDENT AUDITORS' REPORT

To the Mayor and Councillors Town of Craik

Qualified Opinion

We have audited the financial statements of the **TOWN OF CRAIK**, which comprise the statement of financial position as at and the statements of operations, changes in net financial assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion section of our report the accompanying financial statements present fairly, in all material respects, the financial position of the municipality as at December 31, 2024, and its financial performance and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Qualified Opinion

Municipalities are required by section 3280 of the CPA Canada Public Sector Accounting Handbook to account for and report a liability for the remediation costs associated with the eventual removal of asbestos from buildings in which it is present. No such liability has been estimated and accounted for in the financial statements, and the unrecorded liability may be material in amount.. Our audit opinion on the financial statements for the year ended December 31, 2023 was also modified because of the effects of this departure from Canadian Public Accounting Standards.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the municipality in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the municipality's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management intends to dissolve the municipality or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the municipality's financial reporting process.

Independent Auditors' Report (continued)

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due
 to fraud or error, design and perform audit procedures responsive to those risks, and obtain
 audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of
 not detecting a material misstatement resulting from fraud is higher than for one resulting from
 error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the
 over-ride of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing an
 opinion on the effectiveness of the municipality's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the municipality's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the municipality to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Dudley & Company LLP

Chartered Professional Accountants

Dudley + Company

Regina, Saskatchewan August 09, 2025

Statement of Financial Position As at December 31, 2024

Statement 1

		2024		2023
FINANCIAL ASSETS				
Cash & Cash Equivalents (Note 2)	\$	732,953	\$	475,518
Investments		-		-
Taxes Receivable - Municipal (Note 3)		84,501		102,102
Other Accounts Receivable (Note 4) Assets Held for Sale		106,554		94,948
Long-Term Receivable		_		_
Other Long-Term Investments		_		_
Debt Charges Recoverable		-		-
Derivative Assets		-		-
Total Financial Assets		924,008		672,568
Total i mandial Addets		0Z-1,000		012,000
LIABILITIES				
Bank Indebtedness		-		-
Accounts Payable (Note 5)		88,623		79,156
Accrued Liabilities Payable Derivative Liabilities				-
Deposits		-		-
Deferred Revenue (Note 6)		2,162		2,689
Asset Retirement Obligation		-		-
Liability for Contaminated Sites		-		-
Infrastructure Liability		-		-
Long-Term Debt (Note 7)		600,000		-
Lease Obligations		-		-
Total Liabilities		690,785		81,845
Total Liabilities		000,700		01,040
NET FINANCIAL ASSETS		233,223		590,723
Non-Financial Assets				
Tangible Capital Assets (Schedules 6, 7)	T	3,363,911	Ι	2,831,582
Intangible Capital Assets (Schedules 8, 9)		-		-
Prepayment and Deferred Charges		19,046		13,414
Stock and Supplies		-		-
Other (Note 8)		55,645		55,645
Total Non-Financial Assets		3,438,602		2,900,641
Accumulated Surplus (Deficit) (Schedule 10)	\$	3,671,825	\$	3,491,364
Accumulated surplus (deficit) is comprised of:				
Accumulated surplus (deficit) excluding remeasurement gains (losses)	\$	3,671,825	\$	3,491,364
Accumulated remeasurement gains (losses) (Statement 5)	\$		\$	
The accompanying notes form an integral part of th	iese fir	nancial stater	nents	,

Page 3

DUDLEY & COMPANY LLP

Statement of Operations For the year ended December 31, 2024

Statement 2

		2	2024 Budget		2024		2023
evenues							
Tax Revenue	(Schedule 1)	\$	416,800	\$	418,453	\$	378,445
Other Unconditional Revenue	(Schedule 1)		152,190		176,131		162,675
Fees and Charges	(Schedule 4, 5)		319,720		345,178		319,255
Conditional Grants	(Schedule 4, 5)		12,500		25,560		18,168
Tangible Capital Assets - Gain (Loss)	(Schedule 4, 5)		-		-		(1,395)
Intangible Capital Assets - Gain (Loss)	(Schedule 4, 5)		-		-		_
Land Sales - Gain	(Schedule 4, 5)		-		(3,518)		-
Investment Income and Commissions	(Schedule 4, 5)		6,600		17,972		9,925
Other Revenues	(Schedule 4, 5)		3,770		3,770		10,701
Restructurings	(Schedule 4, 5)		-		i.—.		-
Provincial/Federal Capital Grants	(Schedule 4, 5)		12,580		24,936		26,421
otal Revenues			924,160		1,008,482		924,195
xpenses							
		_		_		_	.=
General Government Services	(Schedule 3)		168,420		187,903		174,967
Protective Services	(Schedule 3)		58,650		59,688		58,112
Transportation Services	(Schedule 3)		204,620		183,975	1	251,453
Environmental and Public Health Services	(Schedule 3)		107,040		98,806		117,676
Planning and Development Services	(Schedule 3)		-		-		-
Recreation and Cultural Services	(Schedule 3)		63,350		64,975		57,047
Utility Services	(Schedule 3)		201,300		232,674		254,545
otal Expenses			803,380		828,021		913,800
urplus (Deficit) of Revenues over Expenses			120,780		180,461		10,395
normalisted Surplus (Deficit) evaluding remove	roment gains						
ccumulated Surplus (Deficit) excluding remeasuresses), Beginning of Year	nement gams		3,491,364		3,491,364		3,480,969
1.1.10 J. (D. f. iv. J. f.							
ccumulated Surplus (Deficit) excluding remeasuresses), End of Year	irement gains	\$	3,612,144	\$	3,671,825	\$	3,491,364

Statement of Changes in Net Financial Assets For the year ended December 31, 2024

Statement 3

	202	24 Budget		2024	2023
Annual Surplus (Deficit)	\$	120,780	\$	180,461 \$	10,395
		(000 050)		(005,000)	(00,000)
(Acquisition) of tangible capital assets		(600,650)		(635,098)	(23,903)
(Acquisition) of intangible capital assets		-		-	-
Amortization of tangible capital assets		-		102,769	110,756
Amortization of intangible capital assets		-		-	-
Proceeds of disposal of tangible capital assets		(-)		-	13,550
Proceeds of disposal of intangible capital assets		-		-	-
Loss (gain) on disposal of tangible capital assets		-		-	1,395
Loss (gain) on disposal of intangible capital assets		-		-	€.
Transfer of assets/liabilities in restructuring transactions		-		· -	-
Surplus (Deficit) of capital expenses over expenditures		(600,650)		(532,329)	101,798
(Acquisition) of supplies inventories			ı		
(Acquisition) of supplies inventories (Acquisition) of prepaid expense		-		(5,632)	(1,378)
(Increase) to other non-financial assets				(0,002)	(1,570)
Consumption of supplies inventory					
		-			
Use of prepaid expense Decrease to other non-financial assets		-		-	(14,560)
Decrease to other non-infancial assets					(14,500)
Surplus (Deficit) of other non-financial expenses over expenditures				(5,632)	(15,938)
Unrealized remeasurement gains (losses)		-		B	-
Increase/Decrease in Net Financial Assets		(479,870)		(357,500)	96,255
Net Financial Assets - Beginning of Year		590,723		590,723	494,468
Net Financial Assets - End of Year	\$	110,853	\$	233,223 \$	590,723

Statement of Cash Flows For the year ended December 31, 2024

Statement 4

		2024		2023
Cash provided by (used for) the following activities				
Operating:				
Surplus (Deficit)	\$	180,461	\$	10,395
Amortization		102,769		110,756
Loss (gain) on disposal of tangible capital assets		-		1,395
Loss (gain) on disposal of intangible capital assets		_		-
		283,230		122,546
Changes in assets / liabilities				
Taxes Receivable - Municipal		17,601		125
Other Receivables		(11,606)		6,201
Assets Held for Sale		-		_
Accounts and Accrued Liabilities Payable		9,467		50,449
Derivative Liabilities		-		-
Deposits		-		_
Deferred Revenue		(527)		1,178
Other Liabilities		-		-
Asset Retirement Obligation		-		_
Liability for Contaminated Sites		_		-
Long-Term Receivable		_		_
Stock and Supplies for Use		_		-
Prepayments and Deferred Charges		(5,632)		(1,378)
Other Non-Financial Assets		(0,002)		(14,560)
Other Horr Financial / 1000to				(14,000)
Net cash from (used for) operations		292,533		164,561
Capital:				
Cash Used to Acquire Tangible Capital Assets		(635,098)		(23,903)
Proceeds on Sale of Tangible Capital Assets		li=		13,550
Net cash from (used for) capital		(635,098)		(10,353)
Investing:				
Proceeds on Disposal (Acquisition) of Investments		-		
Other Investments				_
Other investments				
Net cash from (used for) investing		<u>-</u>		_
Financing:				
Debt Charges Recovered		-		-
Long-Term Debt Issued		600,000		-
Long-Term Debt Repaid		-		(60,000)
Other Financing		r <u>e</u>		- '
Net cash from (used for) financing		600,000		(60,000)
Increase (Decrease) in cash resources		257,435		94,208
		475.510		004 046
Cash and Cash Equivalents - Beginning of Year	-	475,518	•	381,310
Cash and Cash Equivalents - End of Year	\$	732,953	\$	475,518

Statement of Remeasurement Gains and Losses <u>As at December 31, 2024</u>

Statement 5

		2024	2023
Accumulated remeasurement gains (losses) at the beginning of the year:	\$	1	\$
Unrealized gains (losses) attributable to (Note 3):			
Derivatives		-	=
Equity investments measured at fair value		=	-
Foreign exchange		-	-
		-	10 <u>-</u>
Amounts reclassified to the Statement of Operations (Note 3):	***************************************		
Derivatives		-	-
Equity investments measured at fair value		.=	
Reversal of net remeasurements of portfolio investments		-	-
Foreign exchange		-	~
		-	
Net remeasurement gains (losses) for the year		-	
Accumulated remeasurement gains (losses) at end of year	\$	_	\$ _

Notes to the Financial Statements
For the year ended December 31, 2024

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the municipality have been prepared by management in accordance with Canadian public sector accounting standards (PSAS) as recommended by the Chartered Professional Accountants of Canada (CPA Canada).

Significant aspects of the accounting policies adopted by the municipality are as follows:

Basis of Accounting:

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting requires revenues to be recognized as they become available and measurable and expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

(a) Reporting Entity:

The financial statements report the assets, liabilities and flow of resources of the municipality. The entity is comprised of all of the organizations that are owned or controlled by the municipality and are, therefore, accountable to the Council for the administration of their financial affairs and resources.

A partnership represents a contractual arrangement between the municipality and a party outside the reporting entity. The partners have significant, clearly defined common goals, make a financial investment in the partnership, share control of decision making, and share, on an equitable basis, the significant risks and benefits associated with the operation of the partnership.

(b) Collection of Funds for Other Authorities:

Collection of funds by the municipality for the school board are collected and remitted in accordance with relevant legislation.

(c) Government Transfers:

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return. Government transfers are recognized as either expenses or revenues in the period that the events giving rise to the transfer occur, providing:

- a) the transfer is authorized;
- b) eligibility criteria have been met by the recipient; and
- c) a reasonable estimate of the amount can be made.

Unearned government transfer amounts received will be recorded as deferred revenue.

Earned government transfer amounts not received will be recorded as an amount receivable.

Government transfers to individuals and other entities are recognized as an expense when the transfers are authorized and all eligibility criteria have been met.

(d) Other (Non-Government Transfer) Contributions:

Unrestricted contributions are recognized as revenue in the year received or in the year the funds are committed to the municipality if the amount can be reasonably estimated and collection is reasonably assured. Externally restricted contributions are contributions for which the contributor has placed restrictions on the use of the resources. Externally restricted contributions are deferred until the resources are used for the purpose specified, at which time the contributions are recognized as revenue. In-kind contributions are recorded at their fair value when they are received.

Notes to the Financial Statements For the year ended December 31, 2024

(e) Revenue:

Revenues from transactions with no performance obligations (such as fines and penalties, for example) are recognized when the municipality has the authority to claim or retain an inflow of economic resources and has identified a past transaction or event that gives rise to an asset. For each transaction with no performance obligation, the municipality recognizes revenue at its realizable value. These revenue streams are typically non-recurring in nature.

Revenues from transactions with performance obligations (such as fees for the provision of services and the sale of goods) which are enforceable promises to provide specific goods or services to the specific payor in return for promised consideration, are recognized when (or as) the municipality satisfies a performance obligation and control of the benefits associated with the goods and services have been passed to the payor. For each performance obligation, the municipality determines whether the performance obligation is satisfied over a period of time (such as the provision of often recurring items like utility or similar services, certain rentals, etc) or at a point in time (such as a non-recurring sale of supplies, custom work orders, etc). The municipality then also considers the effects of multiple performance obligations, variable consideration, the existence of significant concessionary terms and non-cash considerations when determining the consideration to be received.

(f) Deferred Revenue:

Fees and charges: Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.

(g) Net Financial Assets:

Net Financial Assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.

(h) Non-Financial Assets:

Tangible capital and other non-financial assets are accounted for as assets by the municipality because they can be used to provide municipal services in future periods. These assets do not normally provide resources to discharge the liabilities of the municipality unless they are sold.

(i) Appropriated Reserves:

Reserves are established at the discretion of Council to designate surplus for future operating and capital transactions. Amounts so designated are described on Schedule 10.

(j) Property Tax Revenue:

Property tax revenue is based on assessments determined in accordance with Saskatchewan legislation and the formulas, principles, and rules in the Saskatchewan Assessment Manual. Tax mill rates are established annually by Council. Tax revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred. Requisitions from other taxing authorities operate as a flow through and are excluded from municipal revenue.

(k) Investments:

Portfolio investments are valued in accordance with the policy noted on financial instruments, less any provision for other than temporary impairment. Investments with terms longer than one year have been classified as other long-term investments concurrent with the nature of the investment.

Notes to the Financial Statements For the year ended December 31, 2024

(I) Financial Instruments:

Derivative and equity investments that are quoted in an active market are carried at fair value. All other financial instruments are measured at cost/amortized cost; financial assets measured at amortized cost are recognized initially net of transaction costs with interest income recognized using the effective interest rate methods. Impairment losses are recognized in the statement of operations when there is an other than temporary decline in value.

The municipality has elected to measure other specific instruments at fair value, to correspond with how they are evaluated and managed. As follows:

Interest and dividends attributable to financial instruments are reported in the statement of operations. Unrealized gains and losses are recognized in the statement of remeasurement gains and losses. When the investment is disposed of the accumulated gains or losses are reclassified to the statement of operations.

When investment income and unrealized gains and losses from changes in the fair value of financial instruments are externally restricted, the investment income and fair value changes are recognized as liabilities until the external restrictions are satisfied.

Long-term debt: Long-term debt is initially recognized net of premiums, discounts, and transaction costs and is measured at amortized cost with interest expense recognized using the effective interest rate method.

Long-term receivables: Receivables with terms longer than one year have been classified as other long-term receivables.

Measurement of Financial Instruments:

The municipality's financial assets and liabilities are measured as follows:

Financial Statement Line Item	<u>Measurement</u>
Cash and cash equivalents	Cost
Investments	Cost
Other accounts receivable	Amortized cost
Accounts payable and accrued liabilities	Amortized cost
Deposit liabilities	Amortized cost

(m) Inventories:

Inventories of materials and supplies expected to be used by the municipality are valued at the lower of cost or replacement cost. Inventories of land, materials, and supplies held for resale are valued at the lower of cost and net realizable value. Cost is determined by the actual cost. Net realizable value is the estimated selling price in the ordinary course of business.

(n) Assets Held for Sale:

Assets held for sale are recognized as a financial asset when the municipality is committed to selling the asset, the asset is in a condition to be sold, the asset can be publicly seen to be for sale, there is a market for the asset, there is a plan in place for selling the asset, and the sale is reasonably anticipated to be completed within one year of the financial statement date. Assets held for sale that don't meet all of the above criteria are instead recognized as non-financial assets.

Notes to the Financial Statements
For the year ended December 31, 2024

(o) Liability for Contaminated Sites:

Contaminated sites are a result of contamination being introduced into air, soil, water, or sediment of a chemical, organic, radioactive material, or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when all of the following criteria are met:

- a) an environmental standard exists;
- b) contamination exceeds the environmental standard;
- c) the municipality:
 - i. is directly responsible; or
 - ii. accepts responsibility;
- d) it is expected that future economic benefits will be given up; and
- e) a reasonable estimate of the amount can be made.

Notes to the Financial Statements
For the year ended December 31, 2024

(p) Tangible Capital Assets:

All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant deflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of contribution; these, and the tangible capital assets that are recognized at a nominal value, are disclosed on Schedule 6. The cost of tangible capital assets less any estimated residual value are amortized over the asset's estimated useful life using the straight-line method of amortization. The municipality's tangible capital asset useful lives are estimated as follows:

<u>Assets</u>	<u>Useful Life</u>
General Assets	
Land	Indefinite
Land Improvements	5 to 20 years
Buildings	10 to 50 years
Vehicles and Equipment	•
Vehicles	5 to 10 years
Machinery and Equipment	5 to 10 years
Infrastructure Assets	
Infrastructure Assets	30 to 75 years
Water and Sewer	·
Road Network Assets	

Government Contributions: Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the cost of the related asset.

Works of Art and Other Unrecognized Assets: Assets that have a historical or cultural significance, which include works of art, monuments and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property cannot be made.

Capitalization of Interest: The municipality does not capitalize interest incurred while a tangible capital asset is under construction.

Leases: All leases are recorded on the financial statements as either a capital or operating lease. Any lease that transfers substantially all of the benefits and risk associated with the leased asset is classified as a capital lease and recorded as a tangible capital asset. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital lease are amortized on a straight line basis, over their estimated useful lives (or over their lease term if the asset ownership isn't passing, or likely to pass, to the municipality at the end of its term). Any other lease not meeting the before mentioned criteria is classified as an operating lease and rental payments are expensed as incurred.

(q) Employee Benefit Plans:

Contributions to the municipality's defined benefit plans are expensed when contributions are due and payable. Under the defined benefit multiemployer plans, the municipality's obligations are limited to their contributions.

Notes to the Financial Statements For the year ended December 31, 2024

(r) Measurement Uncertainty:

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the period.

Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

The "Opening Assets Costs" of tangible capital assets have been estimated where actual costs were not available.

Amortization is based on the estimated useful lives of tangible capital assets.

Measurement financial instruments at the fair value and recognition and measurement of impairment of financial instruments requires the use of significant management estimates.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in earnings in the periods in which they become known.

(s) Basis of Segmentation / Segment Report:

The municipality follows the Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. Municipal services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowings.

The segments (functions) are as follows:

General Government: The General Government segment provides for the administration of the municipality.

Protective Services: The Protective Services segment is comprised of items for Police and Fire protection.

Transportation Services: The Transportation Services segment is responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.

Environmental and Public Health: The Environmental segment provides waste disposal and other environmental services. The Public Health segment provides for items relating to public health services in the municipality.

Planning and Development: The Planning and Development segment provides for neighbourhood development and sustainability.

Recreation and Culture: The Recreation and Culture segment provides for community services through the provision of recreation and leisure services.

Utility Services: The Utility Services segment provides for delivery of water, collecting and treating of wastewater.

(t) Budget Information:

Budget information is presented on a basis consistent with that used for actual results. The budget was approved by Council on March 19, 2024.

Notes to the Financial Statements For the year ended December 31, 2024

(u) New Accounting Policies Adopted During the Year

PS 3400 Revenue, a new standard establishing guidance on how to account for and report on revenue. The standard provides a framework for recognizing, measuring and reporting revenues that arise from transactions that include performance obligations and transactions that do not have performance obligations. Performance obligations are enforceable promises to provide specific goods or services to a specific payer. During the year, the municipality adopted a new accounting policy with respect to recording revenue. The municipality now accounts for such transactions using the prospective application. As a result of this adoption, it has not resulted in any impact to the financial statements.

PSG-8 Purchased Intangibles, provides guidance on accounting for and reporting on purchased intangible capital assets. It provides clarity on the recognition criteria, along with instances of assets that would not meet the definition of such. Application may be made either retroactively or prospectively in accordance with PS 2120 Accounting Changes. During the year, the municipality adopted a new accounting policy with respect to recording purchased intangible capital assets. The municipality now accounts for such transaction using the modified retroactive application. As a result of this adoption, it has not resulted in any impact to the financial statements.

PS 3160 Public Private Partnerships, a new standard establishing guidance on how to account for and report on partnerships between public and private sector entities. Specifically those in which the entity in the public sector procures infrastructure in conjunction with a private sector entity. In these scenarios the private sector entity must have obligations to design, build, acquire or improve existing infrastructure. Furthermore they must also finance the transaction past the point in which the asset is initially ready for use along with operating and/or maintaining such on an ongoing basis. The standard may be applied either retroactively (with or without prior period restatement) or prospectively. As a result of this adoption, it has not resulted in any impact to the financial statements.

Notes to the Financial Statements For the year ended December 31, 2024

2. Cash and Cash Equivalents	2024	2023
Cash	\$ 626,494	\$ 375,418
Short term investments	106,359	100,000
Petty cash	100	100
Total Cash and Cash Equivalents	\$ 732,953	\$ 475,518

Cash and cash equivalents include balances with banks, redeemable term deposits, and marketable securities and other short-term investments with maturities of twelve months or less.

3.	Taxes Receivabl	e	2024	2023
	Municipal	- Current	\$ 52,215	\$ 54,954
		- Arrears	49,216	51,678
			101,431	106,632
		- Less Allowance for Uncollectables	(16,930)	(4,530)
	Total Municipal Ta	axes Receivable	84,501	102,102
	School	- Current	9,690	11,005
		- Arrears	8,293	8,925
	Total School Taxe	es Receivable	17,983	19,930
	Other		12	-
				3
	Total Taxes Rece	eivable	 102,484	122,032
	Deduct taxes to b	e collected on behalf of other organizations	(17,983)	(19,930)
	Total Taxes Rec	eivable - Municipal	\$ 84,501	\$ 102,102

4. Other Accounts Receivable	2024	2023
Trade receivables	\$ 8,585	\$ 7,723
Provincial government	4,522	4,143
GST receivable	21,010	11,960
Accrued interest	137	1,830
Utility accounts receivable	73,204	71,421
Total Other Accounts Receivable	107,458	97,077
Less Allowance for Uncollectables	(904)	(2,129)
Net Other Accounts Receivable	\$ 106,554	\$ 94,948

Notes to the Financial Statements For the year ended December 31, 2024

Accounts Payable	2024		
Trade payables	\$ 55,866	\$	37,017
School tax collections payable	3,172		2,432
Vacation payable	3,242		16,698
Local government	1,193		23,009
Accrued interest	25,150		-

Total Accounts Payable	\$ 88,623	\$ 79,156

6. Deferred Revenue	2024	2023
Utility Deposits	\$ 2,162	\$ 2,689
Total Deferred Revenue	\$ 2,162	\$ 2,689

7. Long-Term Debt

The debt limit of the municipality is \$685,129. The debt limit for a municipality is the total amount of the municipality's own source revenues for the preceding year (the Municipalities Act Section 161(1)).

Debenture debt is repayable at yearly payments of \$74,898, with an interest rate of 4.250% over the next 10 years.

Future principal and interest payments are as follows:

Year	Principal	Interest	Current Total	Prior Year Principal
2024	\$ -	\$ -	\$ -	\$ -
2025	49,398	25,500	74,898	
2026	51,498	23,401	74,899	_
2027	53,686	21,212	74,898	
2028	55,968	18,930	74,898	
2029	58,346	16,552	74,898	-
Thereafter	331,104	43,386	374,490	-3
Balance	\$ 600,000	\$ 148,981	\$ 748,981	\$ -

8. Other Non-Financial Assets	2024		2023
Municipal share of tax title property, net of partial allowance of \$154,780	\$ 54.045	\$	54.045
Other land for resale	1,600	1	1,600
Total Other Non-Financial Assets	\$ 55,645	\$	55,645

Notes to the Financial Statements

For the year ended December 31, 2024

9. Pension Plan

The municipality is an employer member of the Municipal Employee Pension Plan (MEPP), which is a multiemployer defined benefit pension plan. The Commission of MEPP, representing plan member employers, is responsible for overseeing the management of the pension plan, including investment of assets and administration of benefits. Employees and employers each make plan contributions of 9% of salary (subject to an annually adjusted maximum pensionable earnings amount). The municipality's pension expense in 2024 was \$7,013 (2023 - \$6,346). The benefits accrued to the municipality's employees from MEPP are calculated using the following: pensionable years of service, highest average salary, and the plan accrual rate.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and the adequacy of plan funding. Any actuarially determined deficiency is the responsibility of the participating employers and employees, which could affect future contribution rates and/or benefits. Contributions to MEPP are not segregated in separate accounts or restricted to provide benefits to the employees of a particular employer. As a result, individual employers are not able to identify their share of the underlying assets and liabilities, and the net pension assets or liabilities for the plan are not recognized in these financial statements. Rather, the plan is accounted for as a defined contribution plan where the contributions are expensed when made.

The most recent available information reports, in total, plan assets of \$4,090,806,000, plan liabilities, including pension obligations, of \$2,571,158,000, and a resulting surplus of \$1,519,648,000.

10. Related Parties

The financial statements include transactions with related parties. The municipality is related to key management personnel (council and senior management) and their close family members. Transactions with these related parties are in the normal course of operations and are settled on normal trade terms.

11. Risk Management

Through its financial assets and liabilities, the municipality is exposed to various risks.

Credit Risk

Credit risk is the risk that one party to a financial instrument will fail to discharge their responsibilities with respect to the financial instrument, and in doing so, cause a loss for the other party. The municipality is exposed to credit risk on the accounts receivable. The municipality does not have significant exposure to any individual creditor.

Liquidity Risk

Liquidity risk is the risk that the entity will encounter difficulty in meeting financial obligations as they fall due. The municipality undertakes regular cash flow analyses to ensure that there are sufficient cash resources to meet all obligations. The municipality does not feel that it has any financial instruments subject to liquidity risk.

Market Risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk is comprised of three types of risk: interest rate risk, currency risk, and price risk.

Interest Rate Risk

Interest rate risk is the risk that future cash flows of a financial instrument will fluctuate due to changes in market interest rates. The municipality is not exposed to significant interest rate risk of its monetary current assets and current liabilities due to their short term maturity.

Notes to the Financial Statements
For the year ended December 31, 2024

Currency Risk

Currency risk is the risk that the future cash flows of a financial instrument will fluctuate due to changes in currency fluctuations. The municipality does not feel that it has any financial instruments subject to currency risk as the majority of its transactions are in Canadian currency.

Other Price Risk

Other price risk is the risk that the future cash flows of a financial instrument will fluctuate due to changes in fair value of equity instruments. The municipality does not have any financial instruments that are affected by other price risk.

Schedule of Taxes and Other Unconditional Revenue For the year ended December 31, 2024

Schedule 1

Canceral municipal tax levy	374,990 (5,786) (12,410) 356,794 - - 21,651 -
Abatements and adjustments (1,700) (2,400) Discount on current year taxes (12,940) (14,740) Net Municipal Taxes 395,150 402,422 Potash tax share - - Trailer license fees - - Penalties on tax arrears 21,650 16,031	(5,786) (12,410) 356,794
Discount on current year taxes (12,940) (14,740) Net Municipal Taxes 395,150 402,422 Potash tax share - - Trailer license fees - - Penalties on tax arrears 21,650 16,031	(12,410) 356,794
Net Municipal Taxes 395,150 402,422 Potash tax share - - Trailer license fees - - Penalties on tax arrears 21,650 16,031	356,794 - -
Potash tax share	-
Trailer license fees	- 21,651 - -
Penalties on tax arrears 21,650 16,031	21,651 - -
	21,651 -
	-
Special tax levy	-
Other	
Total Taxes 416,800 418,453	378,445
UNCONDITIONAL GRANTS	
Revenue Sharing 100,000 114,099	99,874
Organized Hamlet	-
Other	-
Total Unconditional Grants 100,000 114,099	99,874
GRANTS IN LIEU OF TAXES	
Federal	-
Provincial	
S.P.C. Electrical	
SaskEnergy Gas	-
TransGas	-
Central Services	-
SaskTel 1,010 1,017	957
Other - RCMP - 8,144	6,848
Local/Other	
Housing Authority 6,070 5,340	5,767
C.P.R. Mainline	-
Treaty Land Entitlement	-
Other - The Regional Group of Companies 1,110 1,151	1,059
Other Government Transfers	
S.P.C. Surcharge 30,000 32,371	32,506
SaskEnergy Surcharge 14,000 14,009	15,664
Other	-
Total Grants in Lieu of Taxes 52,190 62,032	62,801
TOTAL OTHER UNCONDITIONAL REVENUE 152,190 176,131	162,675
TOTAL TAXES AND OTHER UNCONDITIONAL REVENUE \$ 568,990 \$ 594,584 \$	541,120

Schedule of Operating and Capital Revenue by Function For the year ended December 31, 2024

	2024 Budget	2024	2023
ENERAL GOVERNMENT SERVICES			
perating	_		
Other Segmented Revenue	j		
Fees and Charges			
- Custom work	\$ 200	\$ 545	\$ 233
- Sales of supplies	2,140	2,010	3,531
- Other - Licenses and permits	660	336	60
Total Fees and Charges	3,000	2,891	3,824
- Tangible capital asset sales - gain (loss)			
- Intangible capital asset sales - gain (loss)	_	_	
- Land sales - gain	_	(3,518)	_
- Investment income and commissions	6,600	17,972	9,925
- Other - Rentals	3,770	3,770	10,701
	13,370	21,115	24,450
Total Other Segmented Revenue	13,370	21,113	24,450
Conditional Grants			
- Student Employment			
- Other - Donations	2,500	6,000	2,525
Total Conditional Grants	2,500	6,000	2,525
otal Operating	15,870	27,115	26,975
apital			· · · · · · · · · · · · · · · · · · ·
Conditional Grants			
- Canada Community-Building Fund (CCBF)		_	
- Canada Community-Building Fund (CCBF)	-	_	•
. =	-	-	! -
- Provincial Disaster Assistance	-	-	· -
- MEEP	-	-	-
- Other -	-		•
otal Capital	-	-	•
· · · · · · · · · · · · · · · · · ·			
estructuring Revenues/Expenses	-	-	-
•	\$ 15,870	\$ 27,115	- \$ 26,975
estructuring Revenues/Expenses		\$ 27,115	\$ 26,975
estructuring Revenues/Expenses otal General Government Services		\$ 27,115	\$ 26,975
estructuring Revenues/Expenses otal General Government Services ROTECTIVE SERVICES		\$ 27,115	- \$ 26,975
estructuring Revenues/Expenses otal General Government Services ROTECTIVE SERVICES perating		\$ 27,115	\$ 26,975
estructuring Revenues/Expenses otal General Government Services ROTECTIVE SERVICES perating Other Segmented Revenue		\$ 27,115	\$ 26,975
estructuring Revenues/Expenses otal General Government Services ROTECTIVE SERVICES perating Other Segmented Revenue Fees and Charges	\$ 15,870		
estructuring Revenues/Expenses otal General Government Services ROTECTIVE SERVICES perating Other Segmented Revenue Fees and Charges - Other -		\$ 27,115	\$ 26,975 \$ -
estructuring Revenues/Expenses otal General Government Services ROTECTIVE SERVICES perating Other Segmented Revenue Fees and Charges - Other - Total Fees and Charges	\$ 15,870		
estructuring Revenues/Expenses otal General Government Services ROTECTIVE SERVICES perating Other Segmented Revenue Fees and Charges - Other -	\$ 15,870		
estructuring Revenues/Expenses otal General Government Services ROTECTIVE SERVICES perating Other Segmented Revenue Fees and Charges - Other - Total Fees and Charges - Tangible capital asset sales - gain (loss)	\$ 15,870		
estructuring Revenues/Expenses otal General Government Services ROTECTIVE SERVICES perating Other Segmented Revenue Fees and Charges - Other - Total Fees and Charges - Tangible capital asset sales - gain (loss) - Intangible capital asset sales - gain (loss)	\$ 15,870		
Other - Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other - Other - Other - Total Fees and Charges - Tangible capital asset sales - gain (loss) - Other -	\$ 15,870 \$ - - - -	\$ - - - -	\$ - - - - -
OTECTIVE SERVICES Detail General Government Services ROTECTIVE SERVICES Detailing Other Segmented Revenue Fees and Charges - Other - Total Fees and Charges - Tangible capital asset sales - gain (loss) - Intangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue	\$ 15,870		
OTECTIVE SERVICES Detail General Government Services ROTECTIVE SERVICES Detailing Other Segmented Revenue Fees and Charges - Other - Total Fees and Charges - Tangible capital asset sales - gain (loss) - Intangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants	\$ 15,870 \$ - - - -	\$ - - - -	\$ - - - - -
estructuring Revenues/Expenses stal General Government Services ROTECTIVE SERVICES perating Other Segmented Revenue Fees and Charges - Other - Total Fees and Charges - Tangible capital asset sales - gain (loss) - Intangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Student Employment	\$ 15,870 \$ - - - -	\$ - - - -	\$ - - - - -
estructuring Revenues/Expenses stal General Government Services ROTECTIVE SERVICES perating Other Segmented Revenue Fees and Charges - Other - Total Fees and Charges - Tangible capital asset sales - gain (loss) - Intangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government	\$ 15,870 \$ - - - -	\$ - - - -	\$ - - - - -
estructuring Revenues/Expenses stal General Government Services ROTECTIVE SERVICES Decrating Other Segmented Revenue Fees and Charges - Other - Total Fees and Charges - Tangible capital asset sales - gain (loss) - Intangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government - Other -	\$ 15,870 \$ - - - -	\$ - - - -	\$ - - - - -
estructuring Revenues/Expenses stal General Government Services ROTECTIVE SERVICES perating Other Segmented Revenue Fees and Charges - Other - Total Fees and Charges - Tangible capital asset sales - gain (loss) - Intangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government	\$ 15,870 \$ - - - -	\$ - - - -	\$ - - - - -
estructuring Revenues/Expenses stal General Government Services ROTECTIVE SERVICES perating Other Segmented Revenue Fees and Charges - Other - Total Fees and Charges - Tangible capital asset sales - gain (loss) - Intangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government - Other - Total Conditional Grants	\$ 15,870 \$ - - - -	\$ - - - - -	\$ - - - - - -
estructuring Revenues/Expenses otal General Government Services ROTECTIVE SERVICES perating Other Segmented Revenue Fees and Charges - Other - Total Fees and Charges - Tangible capital asset sales - gain (loss) - Intangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government - Other - Total Conditional Grants otal Operating	\$ 15,870 \$ - - - -	\$ - - - - - -	\$ - - - - - -
estructuring Revenues/Expenses stal General Government Services ROTECTIVE SERVICES perating Other Segmented Revenue Fees and Charges - Other - Total Fees and Charges - Tangible capital asset sales - gain (loss) - Intangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government - Other - Total Conditional Grants patial Operating apital	\$ 15,870 \$ - - - -	\$ - - - - - -	\$ - - - - - -
estructuring Revenues/Expenses otal General Government Services ROTECTIVE SERVICES perating Other Segmented Revenue Fees and Charges - Other - Total Fees and Charges - Tangible capital asset sales - gain (loss) - Intangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government - Other - Total Conditional Grants otal Operating apital Conditional Grants	\$ 15,870 \$ - - - -	\$ - - - - - -	\$ - - - - - -
estructuring Revenues/Expenses otal General Government Services ROTECTIVE SERVICES perating Other Segmented Revenue Fees and Charges - Other - Total Fees and Charges - Tangible capital asset sales - gain (loss) - Intangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government - Other - Total Conditional Grants otal Operating apital Conditional Grants - Canada Community-Building Fund (CCBF)	\$ 15,870 \$ - - - -	\$ - - - - - -	\$ - - - - - -
estructuring Revenues/Expenses otal General Government Services ROTECTIVE SERVICES perating Other Segmented Revenue Fees and Charges - Other - Total Fees and Charges - Tangible capital asset sales - gain (loss) - Intangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government - Other - Total Conditional Grants otal Operating apital Conditional Grants - Canada Community-Building Fund (CCBF) - ICIP	\$ 15,870 \$ - - - -	\$ - - - - - -	\$ - - - - - -
estructuring Revenues/Expenses otal General Government Services ROTECTIVE SERVICES perating Other Segmented Revenue Fees and Charges - Other - Total Fees and Charges - Tangible capital asset sales - gain (loss) - Intangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government - Other - Total Conditional Grants otal Operating apital Conditional Grants - Canada Community-Building Fund (CCBF) - ICIP - Local Government	\$ 15,870 \$ - - - -	\$ - - - - - -	\$ - - - - - -
estructuring Revenues/Expenses otal General Government Services ROTECTIVE SERVICES perating Other Segmented Revenue Fees and Charges - Other - Total Fees and Charges - Tangible capital asset sales - gain (loss) - Intangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government - Other - Total Conditional Grants otal Operating apital Conditional Grants - Canada Community-Building Fund (CCBF) - ICIP - Local Government - Provincial Disaster Assistance	\$ 15,870 \$ - - - -	\$ - - - - - -	\$ - - - - - -
estructuring Revenues/Expenses otal General Government Services ROTECTIVE SERVICES perating Other Segmented Revenue Fees and Charges - Other - Total Fees and Charges - Tangible capital asset sales - gain (loss) - Intangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government - Other - Total Conditional Grants otal Operating apital Conditional Grants - Canada Community-Building Fund (CCBF) - ICIP - Local Government - Provincial Disaster Assistance - MEEP	\$ 15,870 \$ - - - -	\$ - - - - - -	\$ - - - - - -
estructuring Revenues/Expenses otal General Government Services ROTECTIVE SERVICES perating Other Segmented Revenue Fees and Charges - Other - Total Fees and Charges - Tangible capital asset sales - gain (loss) - Intangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government - Other - Total Conditional Grants otal Operating apital Conditional Grants - Canada Community-Building Fund (CCBF) - ICIP - Local Government - Provincial Disaster Assistance	\$ 15,870 \$ - - - -	\$ - - - - - -	\$ - - - - - -
estructuring Revenues/Expenses Potal General Government Services ROTECTIVE SERVICES Decrating Other Segmented Revenue Fees and Charges - Other - Total Fees and Charges - Tangible capital asset sales - gain (loss) - Intangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government - Other - Total Conditional Grants Datal Operating Apital Conditional Grants - Canada Community-Building Fund (CCBF) - ICIP - Local Government - Provincial Disaster Assistance - MEEP - Other -	\$ 15,870 \$ - - - -	\$ - - - - - -	\$ - - - - - -
estructuring Revenues/Expenses otal General Government Services ROTECTIVE SERVICES perating Other Segmented Revenue Fees and Charges - Other - Total Fees and Charges - Tangible capital asset sales - gain (loss) - Intangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government - Other - Total Conditional Grants otal Operating apital Conditional Grants - Canada Community-Building Fund (CCBF) - ICIP - Local Government - Provincial Disaster Assistance - MEEP - Other -	\$ 15,870 \$ - - - -	\$ - - - - - -	\$ - - - - - -
estructuring Revenues/Expenses Potal General Government Services ROTECTIVE SERVICES Decrating Other Segmented Revenue Fees and Charges - Other - Total Fees and Charges - Tangible capital asset sales - gain (loss) - Intangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - Student Employment - Local Government - Other - Total Conditional Grants Datal Operating Apital Conditional Grants - Canada Community-Building Fund (CCBF) - ICIP - Local Government - Provincial Disaster Assistance - MEEP - Other -	\$	\$	\$

Schedule of Operating and Capital Revenue by Function For the year ended December 31, 2024

	2024 Budget	2024	2023
TRANSPORTATION SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
- Custom work	\$ 1,500	\$ 1,645	\$ 1,388
- Sales of supplies	300	300	300
- Road maintenance, restoration agreements	-	-	-
- Frontage	-	-	-
- Other -			
Total Fees and Charges	1,800	1,945	1,688
- Tangible capital asset sales - gain (loss)		-	(1,395)
- Intangible capital asset sales - gain (loss)	-	-	-
- Other -	-	-	-
Total Other Segmented Revenue	1,800	1,945	293
Conditional Grants			
- RIRG (CTP)	-	-	-
- Student Employment	-	-	-
- Other -	-	-	-
Total Conditional Grants	-	-	-
Total Operating	1,800	1,945	293
Capital			•
Conditional Grants			
- Canada Community-Building Fund (CCBF)	-	-	-
- ICIP	-	-	
- RIRG (CTP, Bridge/ Large Culvert, Rd Const)	-	-	-
- Provincial Disaster Assistance	-		-
- Other -	-	-	-
Total Capital	-	-	-
Restructuring Revenues/Expenses	-	-	-
Total Transportation Services	\$ 1,800	\$ 1,945	\$ 293
Total Transportation Collinson	1,000	1,010	Ψ 200
	Ψ ,,000	1,010	Ψ 200
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES	Ψ .,,σσσ	1,010	200
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating	1,555	1,510	
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating Other Segmented Revenue	1,000	1,0.0	
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating Other Segmented Revenue Fees and Charges			
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating Other Segmented Revenue Fees and Charges - Waste and disposal fees	\$ 70,000	\$ 69,649	\$ 68,304
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Cemetery fees	\$ 70,000 1,500	\$ 69,649 19,070	\$ 68,304 1,750
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Cemetery fees Total Fees and Charges	\$ 70,000	\$ 69,649	\$ 68,304
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Cemetery fees Total Fees and Charges - Tangible capital asset sales - gain (loss)	\$ 70,000 1,500	\$ 69,649 19,070	\$ 68,304 1,750
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Cemetery fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Intangible capital asset sales - gain (loss)	\$ 70,000 1,500	\$ 69,649 19,070	\$ 68,304 1,750
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Cemetery fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Intangible capital asset sales - gain (loss) - Other -	\$ 70,000 1,500 71,500 - -	\$ 69,649 19,070 88,719 - -	\$ 68,304 1,750 70,054 - -
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Cemetery fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Intangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue	\$ 70,000 1,500	\$ 69,649 19,070	\$ 68,304 1,750
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Cemetery fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Intangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants	\$ 70,000 1,500 71,500 - - - 71,500	\$ 69,649 19,070 88,719 - - - 88,719	\$ 68,304 1,750 70,054 - - - 70,054
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Cemetery fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Intangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - MMSW	\$ 70,000 1,500 71,500 - -	\$ 69,649 19,070 88,719 - -	\$ 68,304 1,750 70,054 - -
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Cemetery fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Intangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - MMSW - Pest Control	\$ 70,000 1,500 71,500 - - - 71,500	\$ 69,649 19,070 88,719 - - - 88,719	\$ 68,304 1,750 70,054 - - - 70,054
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Cemetery fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Intangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - MMSW - Pest Control - Local Government	\$ 70,000 1,500 71,500 - - - 71,500 8,000 -	\$ 69,649 19,070 88,719 - - - 88,719 12,629	\$ 68,304 1,750 70,054 - - - 70,054 11,883
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Cemetery fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Intangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - MMSW - Pest Control - Local Government - Other - Cemetery donations	\$ 70,000 1,500 71,500 - - - 71,500 8,000 - - 2,000	\$ 69,649 19,070 88,719 - - - 88,719 12,629 - - 580	\$ 68,304 1,750 70,054 - - - 70,054 11,883 - - 3,760
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Cemetery fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Intangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - MMSW - Pest Control - Local Government - Other - Cemetery donations Total Conditional Grants	\$ 70,000 1,500 71,500 - - - 71,500 8,000 - - 2,000 10,000	\$ 69,649 19,070 88,719 - - - 88,719 12,629 - - 580 13,209	\$ 68,304 1,750 70,054 - - - 70,054 11,883 - - 3,760 15,643
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Cemetery fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Intangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - MMSW - Pest Control - Local Government - Other - Cemetery donations Total Conditional Grants Total Operating	\$ 70,000 1,500 71,500 - - - 71,500 8,000 - - 2,000	\$ 69,649 19,070 88,719 - - - 88,719 12,629 - - 580	\$ 68,304 1,750 70,054 - - - 70,054 11,883 - - 3,760
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Cemetery fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Intangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - MMSW - Pest Control - Local Government - Other - Cemetery donations Total Conditional Grants Total Operating Capital	\$ 70,000 1,500 71,500 - - - 71,500 8,000 - - 2,000 10,000	\$ 69,649 19,070 88,719 - - - 88,719 12,629 - - 580 13,209	\$ 68,304 1,750 70,054 - - - 70,054 11,883 - - 3,760 15,643
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Cemetery fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Intangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - MMSW - Pest Control - Local Government - Other - Cemetery donations Total Conditional Grants Total Operating Capital Conditional Grants	\$ 70,000 1,500 71,500 - - - 71,500 8,000 - - 2,000 10,000	\$ 69,649 19,070 88,719 - - - 88,719 12,629 - - 580 13,209	\$ 68,304 1,750 70,054 - - - 70,054 11,883 - - 3,760 15,643
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Cemetery fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Intangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - MMSW - Pest Control - Local Government - Other - Cemetery donations Total Conditional Grants Total Operating Capital Conditional Grants - Canada Community-Building Fund (CCBF)	\$ 70,000 1,500 71,500 - - - 71,500 8,000 - - 2,000 10,000	\$ 69,649 19,070 88,719 - - - 88,719 12,629 - - 580 13,209	\$ 68,304 1,750 70,054 - - - 70,054 11,883 - - 3,760 15,643
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Cemetery fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Intangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - MMSW - Pest Control - Local Government - Other - Cemetery donations Total Conditional Grants Total Operating Capital Conditional Grants - Canada Community-Building Fund (CCBF) - TAPD	\$ 70,000 1,500 71,500 - - - 71,500 8,000 - - 2,000 10,000	\$ 69,649 19,070 88,719 - - - 88,719 12,629 - - 580 13,209	\$ 68,304 1,750 70,054 - - - 70,054 11,883 - - 3,760 15,643
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Cemetery fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Intangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - MMSW - Pest Control - Local Government - Other - Cemetery donations Total Conditional Grants Total Operating Capital Conditional Grants - Canada Community-Building Fund (CCBF) - TAPD - Provincial Disaster Assistance	\$ 70,000 1,500 71,500 - - - 71,500 8,000 - - 2,000 10,000	\$ 69,649 19,070 88,719 - - - 88,719 12,629 - - 580 13,209	\$ 68,304 1,750 70,054 - - - 70,054 11,883 - - 3,760 15,643
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Cemetery fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Intangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - MMSW - Pest Control - Local Government - Other - Cemetery donations Total Conditional Grants Total Operating Capital Conditional Grants - Canada Community-Building Fund (CCBF) - TAPD - Provincial Disaster Assistance - Other -	\$ 70,000 1,500 71,500 - - - - 71,500 8,000 - - 2,000 10,000 81,500	\$ 69,649 19,070 88,719 - - - 88,719 12,629 - - - 580 13,209 101,928	\$ 68,304 1,750 70,054 - - - - 70,054 11,883 - - 3,760 15,643 85,697
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Cemetery fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Intangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - MMSW - Pest Control - Local Government - Other - Cemetery donations Total Conditional Grants Total Operating Capital Conditional Grants - Canada Community-Building Fund (CCBF) - TAPD - Provincial Disaster Assistance - Other -	\$ 70,000 1,500 71,500 - - - 71,500 8,000 - - 2,000 10,000	\$ 69,649 19,070 88,719 - - - 88,719 12,629 - - 580 13,209	\$ 68,304 1,750 70,054 - - - 70,054 11,883 - - 3,760 15,643
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Cemetery fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Intangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - MMSW - Pest Control - Local Government - Other - Cemetery donations Total Conditional Grants Total Operating Capital Conditional Grants - Canada Community-Building Fund (CCBF) - TAPD - Provincial Disaster Assistance - Other - Total Capital Restructuring Revenues/Expenses	\$ 70,000 1,500 71,500 - - - - 71,500 8,000 - - 2,000 10,000 81,500	\$ 69,649 19,070 88,719 - - - - 88,719 12,629 - - - 580 13,209 101,928	\$ 68,304 1,750 70,054 - - - - 70,054 11,883 - - 3,760 15,643 85,697
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating Other Segmented Revenue Fees and Charges - Waste and disposal fees - Other - Cemetery fees Total Fees and Charges - Tangible capital asset sales - gain (loss) - Intangible capital asset sales - gain (loss) - Other - Total Other Segmented Revenue Conditional Grants - MMSW - Pest Control - Local Government - Other - Cemetery donations Total Conditional Grants Total Operating Capital Conditional Grants - Canada Community-Building Fund (CCBF) - TAPD - Provincial Disaster Assistance - Other -	\$ 70,000 1,500 71,500 - - - - 71,500 8,000 - - 2,000 10,000 81,500	\$ 69,649 19,070 88,719 - - - 88,719 12,629 - - - 580 13,209 101,928	\$ 68,304 1,750 70,054 - - - - 70,054 11,883 - - 3,760 15,643 85,697

Schedule of Operating and Capital Revenue by Function For the year ended December 31, 2024

	2024 Budget	2024	2023
PLANNING AND DEVELOPMENT SERVICES			
Operating Other Segmented Revenue	Т	T	Γ
Other Segmented Revenue Fees and Charges			
- Maintenance and development charges	\$ -	\$ -	\$ -
- Other -	Ψ -	, -	φ - -
Total Fees and Charges	<u> </u>		
- Tangible capital asset sales - gain (loss)			
- Intangible capital asset sales - gain (loss)	_	-	-
- Other -	_	-	12
Total Other Segmented Revenue	-	-	12
Conditional Grants			
- Student Employment	-	-	
- Local government	-	-	-
- Other -	-	-	
Total Conditional Grants	-	-	-
Total Operating	-	-	-
Capital			
Conditional Grants			
 Canada Community-Building Fund (CCBF) 	-	-	.=
- ICIP	-	-	-
 Provincial Disaster Assistance 	-	-	~
- MEEP	-	Het.	-
- Other -	_	-	-
Total Capital		-	-
Restructuring Revenues/Expenses	-	-	-
Total Planning and Development Services	\$ -	\$ -	\$ -
Operating Other Segmented Revenue			
Fees and Charges			
- Other -	\$ -	\$ -	\$ -
Total Fees and Charges	-	-	:=
- Tangible capital asset sales - gain (loss)	-		-
- Intangible capital asset sales - gain (loss)	-	~	-
- Other -	-	-	
Total Other Segmented Revenue	-	-	-
Conditional Grants			
- Canada Day	-	-	-
Local GovernmentDonations	-	-	-
- MEEP		v .=	-
- Other - Sask Lotteries		6,351	
Total Conditional Grants	-	6,351	N=1
Total Operating	-	6,351	~
Capital		0,001	
Conditional Grants			
- Canada Community Building Fund (CCBF)	_	-	-
- ICIP	-	(=	:-
- Local Government	-	-	
- Provincial Disaster Assistance	-	-	-
- MEEP	-	0=	-
- Other - Community Initiative Fund	-	-	-
Total Capital	-	7-	-
Restructuring Revenues/Expenses	-	- 0.054	-
Total Recreation and Cultural Services	\$ -	\$ 6,351	\$ -

Schedule of Operating and Capital Revenue by Function For the year ended December 31, 2024

	202	24 Budget	2024		2023
JTILITY SERVICES					
Operating					
Other Segmented Revenue					
Fees and Charges					
- Water	\$	183,920	\$ 175,907	\$	184,177
- Sewer		32,000	32,814		32,093
- Other - Infrastructure fees		27,500	42,902		27,419
Total Fees and Charges		243,420	251,623		243,689
- Tangible capital asset sales - gain (loss)		-	-		=
- Intangible capital asset sales - gain (loss)			12		_
- Other -			-		-
Total Other Segmented Revenue		243,420	251,623		243,689
Conditional Grants			,		
- Student Employment		_	-		-
- MEEP		_	-		_
- Other -		-	-		-
Total Conditional Grants		-	-		-
otal Operating		243,420	251,623		243,689
Capital		,	201,020		210,000
Conditional Grants	T			T	
- Canada Community-Building Fund (CCBF)		12,580	24,936	1	26,421
- ICIP		-	- 1,000		20,121
- New Building Canada Fund (SCF, NRP)		_	_		
- Clean Water and Wastewater Fund			100		(785) (785)
- Provincial Disaster Assistance					
- MEEP		-	-		-
(A)		-	-		-
- Other -	_	12,580	 24.026	-	26 424
otal Capital		12,560	 24,936	-	26,421
Restructuring Revenues/Expenses	Φ.	-	- 070 550		- 070 440
otal Utility Services	\$	256,000	\$ 276,559	\$	270,110
OTAL OPERATING AND CAPITAL REVENUE BY FUNCTION	\$	355,170	\$ 413,898	\$	383,075
UMMARY					
Total Other Segmented Revenue	\$	330,090	\$ 363,402	\$	338,486
Total Conditional Grants		12,500	25,560		18,168
Total Capital Grants and Contributions		12,580	24,936		26,421
Restructuring Revenue			-		-
OTAL REVENUE BY FUNCTION	\$	355,170	\$ 413,898	\$	383,075

Schedule of Total Expenses by Function For the year ended December 31, 2024

	20	24 Budget	20:	24		2023
GENERAL GOVERNMENT SERVICES	1			2005		100,000
Council remuneration and travel	\$	18,000	\$	9,914	\$	15,032
Wages and benefits Professional/Contractual services		63,800 63,670		64,406 71,224		63,602 58,101
Utilities		8,900		6,716		10,868
Maintenance, materials, and supplies		10,550		7,978		7,707
Grants and contributions - operating	- 1	3,500		13,251		2,875
- capital	1	-		-		- 2,070
Amortization of tangible capital assets				1,642		1,642
Amortization of intangible capital assets	- 1	-		-		- 1,5
Interest		-		372		-
Accretion of asset retirement obligations		-		_		-
Allowance for uncollectables	1			12,400		15,140
Other -						-
otal General Government Services	\$	168,420	\$	187,903	\$	174,967
ROTECTIVE SERVICES						
Police Protection						
Wages and benefits	\$	-5	\$	-	\$	1.Th
Professional/Contractual services		38,000		38,728	"	37,642
Utilities			2	-		-
Maintenance, materials, and supplies		io a .	8	=		-
Grants and contributions - operating	- 1	-	Ô	-		-
- capital		-	Ĭ.	- 054		- 700
Other - EMS Contract		850		851		709
Fire Protection		050		0.40	_	0.47
Wages and benefits	1	850		849		847
Professional/Contractual services		- 750	8	-		450
Utilities		750		635		458
Maintenance, materials, and supplies		10.000	8	10.000		47.004
Grants and contributions - operating		18,200		18,000		17,831
- capital		-	1	- 605		- 605
Amortization of tangible capital assets		-		625		625
Amortization of intangible capital assets	1	-		-		. -
Interest		-		-		-
Accretion of asset retirement obligation		-		-		-
Other -				-		
otal Protective Services	\$	58,650	\$	59,688	\$	58,112
RANSPORTATION SERVICES						
Wages and benefits	\$	95,020	\$	66,540	\$	74,179
Council remuneration and travel		-				(1 4)
Professional/Contractual services		37,300		35,389		104,273
Utilities		24,000		24,737		23,504
Maintenance, materials, and supplies	1	42,300		38,448		38,646
Gravel Grants and contributions - operating	- 1	6,000		8,245		2,625
Grants and contributions - operating - capital		-		- -		-
Amortization of tangible capital assets		-		10,616		8,226
Amortization of intangible capital assets Amortization of intangible capital assets		_		-		- 0,220
Interest		-		_		-
Accretion of asset retirement obligation		-		_		-
Other -		-		-		-
otal Transportation Services	\$	204,620	\$	183,975	\$	251,453

Schedule of Total Expenses by Function For the year ended December 31, 2024

- 98,000 - 6,400 - - - - - - 2,640	\$	- 93,056 - 5,279 - - - - - - - - - - - - - - - - - - -	\$	- 96,115 - 4,799 - - - 14,118 - - - - 2,644
- 6,400 	\$	- 5,279 	\$	- 4,799 14,118 2,644
- 6,400 		- 5,279 		- 4,799
- - - - - - - - 2,640		- - - - - - - - - - - - - 471		- - - 14,118 - - - - - 2,644
- - - - - - - - 2,640		- - - - - - - - - - - - - 471		- - - 14,118 - - - - - 2,644
				- - - - - 2,644
107,040 - - -		98,806		117,676
- - -		98,806		117,676
-	\$	1 <u>2</u>	Ι¢	
-	\$	22	¢	
	Ψ	_		727
.=		-	۳	-
10 To		_		_
_		_		
				120
Late				
-		-		-
-		×-	1	-
-		-		-
<u>-</u>				
	\$		\$	
	•		T	
	\$	(W)	\$	_
14.550	- T	14 741	1	9,232
				6,085
				4,730
				27,000
-		-		- ,000
_		-		10,000
-		100		10,000
=		2.T		·=
				=
H				100
= =		n o		277.
= = = = = = = = = = = = = = = = = = = =				
- - -		-		
63,350	\$	64,975	1	57,047
	14,550 6,200 7,600 35,000	6,200 7,600	14,550 14,741 6,200 4,814 7,600 8,357	14,550

Schedule of Total Expenses by Function For the year ended December 31, 2024

	20	24 Budget		2024		2023
UTILITY SERVICES						
Wages and benefits	\$	43,500	\$	39,282	\$	43,109
Professional/Contractual services		73,400		5,455		52,927
Utilities		40,000		38,661	l	39,003
Maintenance, materials, and supplies		44,400		36,608		29,243
Grants and contributions - operating		-		-		-
- capital		-		Les	1	-
Amortization of tangible capital assets	- 1	ë	1	89,886		90,263
Amortization of intangible capital assets		-	1	-	1	-
Interest		-		22,782		-
Accretion of asset retirement obligation		-		-		-
Allowance for uncollectables		-		-		/ = /
Other -		-		0=		-
T. (-1 116:114 . O :		204 200	I &	000.074	I &	054545
Total Utility Services	\$	201,300	\$	232,674	5	254,545
TOTAL EXPENSES BY FUNCTION	\$	803,380	\$	828,021	\$	913,800

Schedule of Segment Disclosure by Function For the year ended December 31, 2024

Schedule 4

	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning & Development	Recreation & Culture	Utility Services	Total
Revenues (Schedule 2)								
Fees and Charges	\$ 2,891	\$ -	\$ 1,945	\$ 88,719	\$ -	\$ -	\$ 251,623	\$ 345,178
Land Sales - Gain	(3,518)	-	-	-	-	-	-	(3,518)
Investment Income and Commissions	17,972	-	-	-	-:	-		17,972
Other Revenues	3,770	-	-	-	-	-	-	3,770
Grants - Conditional	6,000	=	-	13,209		6,351	-	25,560
- Capital	-	-	#:	-	-	-	24,936	24,936
Total Revenues	27,115		1,945	101,928	•	6,351	276,559	413,898
Expenses (Schedule 3)								
Wages and Benefits	74,320	849	66,540	-	-	-	39,282	180,991
Professional / Contractual Services	71,224	38,728	35,389	93,056	-	14,741	5,455	258,593
Utilities	6,716	635	24,737	-	-	4,814	38,661	75,563
Maintenance, Materials, and Supplies	7,978	-	46,693	5,279	-	8,357	36,608	104,915
Grants and Contributions	13,251	18,000	-	-	-	37,063	-	68,314
Amortization of Tangible Capital Assets	1,642	625	10,616	-	=:	-	89,886	102,769
Interest	372	-	-	-	-	-	22,782	23,154
Allowance for Uncollectables	12,400	-	-	100	->	85	-	12,400
Other	-	851	-	471	-	-	-	1,322
Total Expenses	187,903	59,688	183,975	98,806	-	64,975	232,674	828,021
Surplus (Deficit) by Function	\$ (160,788)	\$ (59,688)	\$ (182,030)	\$ 3,122	\$ -	\$ (58,624)	\$ 43,885	\$ (414,123

i	Taxation	and	Other	Unconditional	Revenue	(Schedule 1)
ı	Taxation	and	Othici	Officonditional	revenue	(Ochicadic i	1

\$ 594,584

Net Surplus	(Deficit)
-------------	-----------

\$ 180,461

Schedule of Segment Disclosure by Function For the year ended December 31, 2023

Schedule 5

	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning & Development	Recreation & Culture	Utility Services	Total
Revenues (Schedule 2)								
Fees and Charges	\$ 3,824	\$ -	\$ 1,688	\$ 70,054	\$ -	\$ -	\$ 243,689	319,255
Tangible Capital Asset Sales - Gain(Loss)	-		(1,395)	-	-	-	-	(1,395)
Investment Income and Commissions	9,925	:-		-	-	-		9,925
Other Revenues	10,701	-	-	-	-	~		10,701
Grants - Conditional	2,525	-		15,643	-	-		18,168
- Capital		%=	20	-	-	:=:	26,421	26,421
Total Revenues	26,975		293	85,697	- The second	-	270,110	383,075
Expenses (Schedule 3)								
Wages and Benefits	78,634	847	74,179	-	-	-	43,109	196,769
Professional / Contractual Services	58,101	37,642	104,273	96,115	-	9,232	52,927	358,290
Utilities	10,868	458	23,504	-	-	6,085	39,003	79,918
Maintenance, Materials, and Supplies	7,707	14	41,271	4,799	-	4,730	29,243	87,750
Grants and Contributions	2,875	17,831	-	14,118	-	27,000	-	61,824
Amortization of Tangible Capital Assets	1,642	625	8,226	-	-	10,000	90,263	110,756
Allowance for Uncollectables	15,140	-	-	-	€.	-	-	15,140
Other	-	709	-	2,644	-	-	-	3,353
Total Expenses	174,967	58,112	251,453	117,676		57,047	254,545	913,800
Surplus (Deficit) by Function	\$ (147,992)	\$ (58,112)	\$ (251,160)	\$ (31,979)	\$ -	\$ (57,047)	\$ 15,565	(530,725)

Taxation and Other Unconditional Revenue (Schedule 1)

541,120

Net Surplus (Deficit)

\$ 10,395

Schedule of Tangible Capital Assets by Object For the year ended December 31, 2024

Schedule 6

									202	24								_	2023
				Land	Ge	eneral Asse	ets		Machinery &		Infrastructur	e As	ssets ublic Private		General / Infrastructure Assets Under	_			
		Land	Imp	rovements	В	uildings	٧	/ehicles	Equipment		Linear Assets		artnerships		Construction		Total		Total
Asset Cost																			
Opening Asset Costs	\$	271,842	\$		\$	1,014,300	\$	15,000	\$ 220,749	\$	4,075,661	\$	-	5	-	\$	5,597,552	\$	5,595,599
Additions during the year		7,500		•		19,485		-			608,113		-		2		635,098		23,903
Disposals and write downs during the year		-							•)		-		1,000						(21,950)
Transfers (from) assets under construction		÷		-							*		-		-		21		-
Closing Asset Costs	\$	279,342	\$		\$	1,033,785	\$	15,000	\$ 220,749	\$	4,683,774	\$	-	9	•	\$	6,232,650	\$	5,597,552
	_				_		_			_		_		Г		1 —		ı —	
Accumulated Amortization																			
Opening Accum. Amort. Cost	\$	-	\$	170	\$	569,237	\$	5,075	\$ 87,044	\$	2,104,614	\$	-	5	-	\$	2,765,970	\$	2,662,219
Add: Amortization taken		-		Sec		16,625		725	10,283		75,136		*		-		102,769		110,756
Less: Accum. Amort. on Disposals).5		-		-	•		£		-		-		£		(7,005)
Closing Accumulated Amort.	\$		\$	•	\$	585,862	\$	5,800	\$ 97,327	\$	2,179,750	\$		9	-	\$	2,868,739	\$	2,765,970
Net Book Value	\$	279,342	\$	•	\$	447,923	\$	9,200	\$ 123,422	\$	2,504,024	\$	•	9	-	\$	3,363,911	\$	2,831,582
1. Fotal contributed/donated asset 2. Ust of assets recognized at no - Infrastructure assets - Vehicles - Machinery and Equipm 3. Amount of interest capitalized	mir	al value ir			\$ \$ \$ \$ \$ \$														

^{1.} Fotal contributed/donated assets received in 2024:

^{2.} Ust of assets recognized at nominal value in 2024 are:
- Infrastructure assets

Schedule of Tangible Capital Assets by Function For the year ended December 31, 2024

Schedule 7

						2024					2023
	 General vernment	 rotective Services	Tra	ansportation Services	Er	nvironmental & Public Health	Planning & evelopment	ecreation Culture	Water & Sewer	Total	Total
Asset Cost											
Opening Asset Costs	\$ 372,259	\$ 35,000	\$	1,862,173	\$	18,600	\$ -	\$ 110,700	\$ 3,198,820	\$ 5,597,552	\$ 5,595,599
Additions during the year	-	-		-		19,485		7,500	608,113	635,098	23,903
Disposals and write-downs during the year	-	-				-	-	-		15	(21,950)
Closing Asset Costs	\$ 372,259	\$ 35,000	\$	1,862,173	\$	38,085	\$	\$ 118,200	\$ 3,806,933	\$ 6,232,650	\$ 5,597,552
Accumulated Amortization											
Opening Accum. Amort. Costs	\$ 68,925	\$ 10,625	\$	1,631,546	\$	16,660	\$ -	\$ 94,701	\$ 943,513	\$ 2,765,970	\$ 2,662,219
Add: Amortization taken	1,642	625		10,616			-		89,886	102,769	110,756
Less: Accum. Amort. on Disposals	9	-					-	-	-	-	(7,005)
Closing Accumulated Amortization	\$ 70,567	\$ 11,250	\$	1,642,162	\$	16,660	\$ •	\$ 94,701	\$ 1,033,399	\$ 2,868,739	\$ 2,765,970
Net Book Value	\$ 301,692	\$ 23,750	\$	220,011	\$	21,425	\$	\$ 23,499	\$ 2,773,534	\$ 3,363,911	\$ 2,831,582

Schedule of Intangible Capital Assets by Object For the year ended December 31, 2024

2024

Schedule 8

2023

	na.				G	eneral Inta	ngible	Assets						 	
	F	Patents	Tra	demarks	Co	pyrights		ustomer itionships	G	oodwill	Other	Intar	ngibles under velopment	Total	Total
Asset Cost															
Opening Asset Costs	\$		\$		\$	-	\$		\$	-	\$ -	\$		\$ *	\$ -
Additions during the year		(2)		-		¥				-			2	4	-
Disposals and write downs during the year		14		-		-		-							
Transfers (from) assets under development				÷				-		-			2	-	-
Closing Asset Costs	\$		\$		\$		\$		\$		\$ •	\$	•	\$	\$ • 1
Accumulated Amortization												1			
Opening Accum. Amort. Cost	\$	2	\$	-	\$	-	\$		\$		\$ -	\$		\$ ·*	\$
Add: Amortization taken				-		Ē		9		-	-		-		-
Less: Accum. Amort. on Disposals		-		-				-		,=)	•			æ	-
Closing Accumulated Amort.	\$	*	\$		\$		\$		\$	•	\$	\$	-	\$	\$
Net Book Value	\$	-	\$		\$		\$		\$		\$	\$		\$	\$

Schedule of Intangible Capital Assets by Function For the year ended December 31, 2024

Schedule 9

							2024								2023
	1000000	eneral ernment	otective ervices		sportation ervices	8	ironmental & Public Health	anning & velopment	100000000000000000000000000000000000000	creation Culture		Vater & Sewer	Total		Total
Asset Cost															
Opening Asset Costs	\$	-	\$ -	\$		\$	-	\$	\$		\$		\$ (*)	\$	
Additions during the year		-			-		-	5		-			12		÷
Disposals and write-downs during the year		-	-		*			-		=		-	o s t		
Closing Asset Costs	\$		\$	\$		\$		\$ •	\$		\$	•	\$ -	\$	
Accumulated Amortization				Π							Π			1	
Opening Accum. Amort. Costs	\$		\$ -	\$		\$	-	\$ -	\$	Ę.	\$	÷	\$	\$	
Add: Amortization taken		-	-				18	-		*		-	(*)		-
Less: Accum. Amort. on Disposals			-		2		~	¥		2		-	-		-
Closing Accumulated Amortization	\$		\$	\$		\$		\$	\$		\$		\$	\$	
Net Book Value	\$		\$ •	\$		\$		\$ •	\$		\$		\$	\$	•

Schedule of Accumulated Surplus For the year ended December 31, 2024

Schedule 10

	2	023	CI	nanges		2024
UNAPPROPRIATED SURPLUS	\$	440,973	\$	248,132	\$	689,105
APPROPRIATED RESERVES						
Utility Reserve		189,109		-	Ι	189,109
Economic Development Reserve		6,957		-		6,957
Communications Reserve		5,312		150		5,312
Community Enhancement Reserve		17,431				17,431
Total Assumption d		240,000	1			040.000
Total Appropriated		218,809		- / / ·		218,809
NET INVESTMENT IN TANGIBLE CAPITAL ASSETS	S					
Tangible Capital Assets (Schedule 6, 7)		2,831,582		532,329		3,363,911
Intangible Capital Assets (Schedule 8, 9) Less: Related debt		1-		(600,000)		(600,000)
Less. Related debt		-	1	(000,000)		(600,000)
Net Investment in Tangible Capital Assets		2,831,582		(67,671)		2,763,911
OTHER		-		-		-
Total Accumulated Surplus	\$;	3,491,364	\$	180,461	\$	3,671,825

Schedule of Mill Rates and Assessments For the year ended December 31, 2024

Schedule 11

			PROPER	TY CLASS			
	Agriculture	Residential	Residential Condominium	Seasonal Residential	Commercial & Industrial	Potash Mine(s)	Total
Taxable Assessment	\$ 281,350	\$ 18,859,120	\$ -	\$ -	\$ 1,433,780	\$ -	\$ 20,574,250
Regional Park Assessment							-
Total Assessment							20,574,250
Mill Rate Factor(s)	1.000	1.000	-	-	2.500		
Total Base Tax	4,800	187,200	-	· -	34,400		226,400
Total Municipal Tax Levy	\$ 7,191	\$ 347,503	\$ -	\$ -	\$ 64,868		\$ 419,562

MILL RATES:	MILLS
Average Municipal*	20.393
Average School*	4.659
Potash Mill Rate	-
Uniform Municipal Mill Rate	8.500

* Average Mill Rates (multiply the total tax levy for each taxing authority by 1,000 and divide by the total assessment for the taxing authority).

DUDLEY & COMPANY LLP

Schedule of Council Remuneration For the year ended December 31, 2024

Schedule 12

Name	Rem	uneration	R	Reimburs Costs	ed	Total
Mike Erlandson	\$	1,950	\$	-		\$ 1,950
Mark Wegner		1,950			314	2,264
Ernie Spencer		1,650		-		1,650
James Salter		150		-		150
Rick Pilling		1,650		-		1,650
Aiden Sanden		300		-		300
Kim Bakken		1,950		-		1,950
Total	\$	9,600	\$		314	\$ 9,914